



March 5, 2026

Bridging *9 Gaps*

TO ACHIEVE **PUBLIC-PRIVATE PARTNERSHIPS FOR THE PEOPLE**





Mactan-Cebu International Airport (Terminal 2)



Public-Private Partnerships:

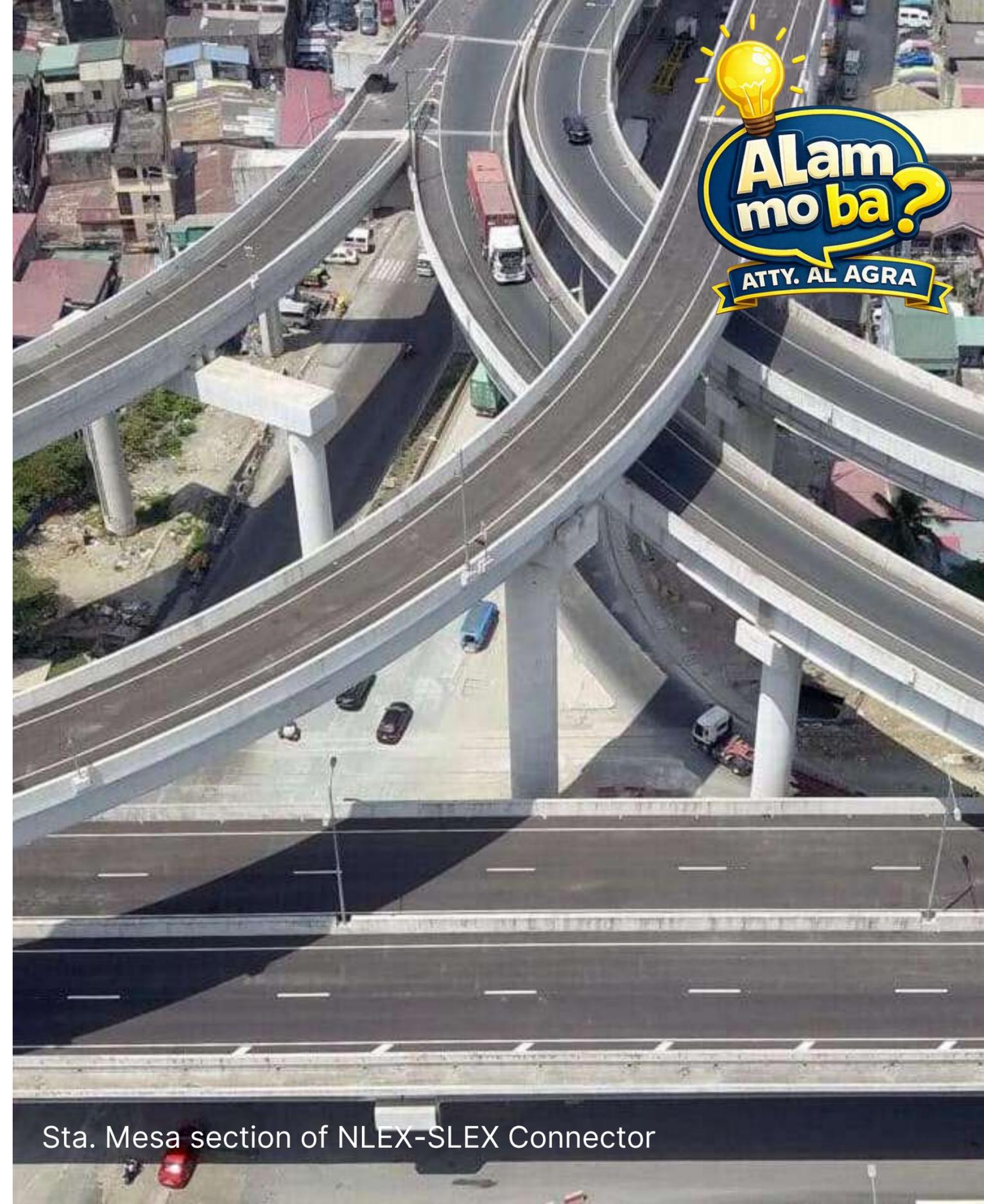
- Are just **1** available **development strategy** and **government contracting mechanism**.
- Are not a **panacea**, not a cure-all universal solution.
- Are **value-based**.
- Have a **noble purpose** (the 4th P).



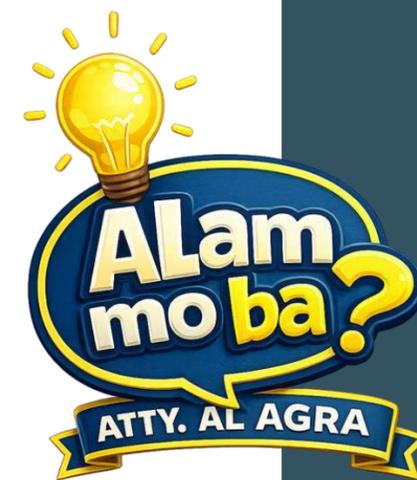


Public-Private Partnerships:

- Are governed by the **PPP Code** (with **10 excluded arrangements**).
- Are not **self-executing** solutions.
- Must be carefully **structured**.
- Involve **discretion** and exercise of **due diligence**.
- Are **consensual** and voluntary arrangements.



Sta. Mesa section of NLEX-SLEX Connector



Public-Private Partnerships:

- Require **resource exchange** and **mutual benefit**.
- Are arrangements where government **'steers'** while the private sector **'rows.'**
- Are **not risk-free**.
- Promote **Public-Public collaboration**.





9 GAPS

AFFORDABILITY

PROJECT MATCHING

BANKABILITY

TRUST

ETHICAL

TRANSPARENCY

LEARNING

PUBLIC GOOD

LEADERSHIP



Bridging the gaps

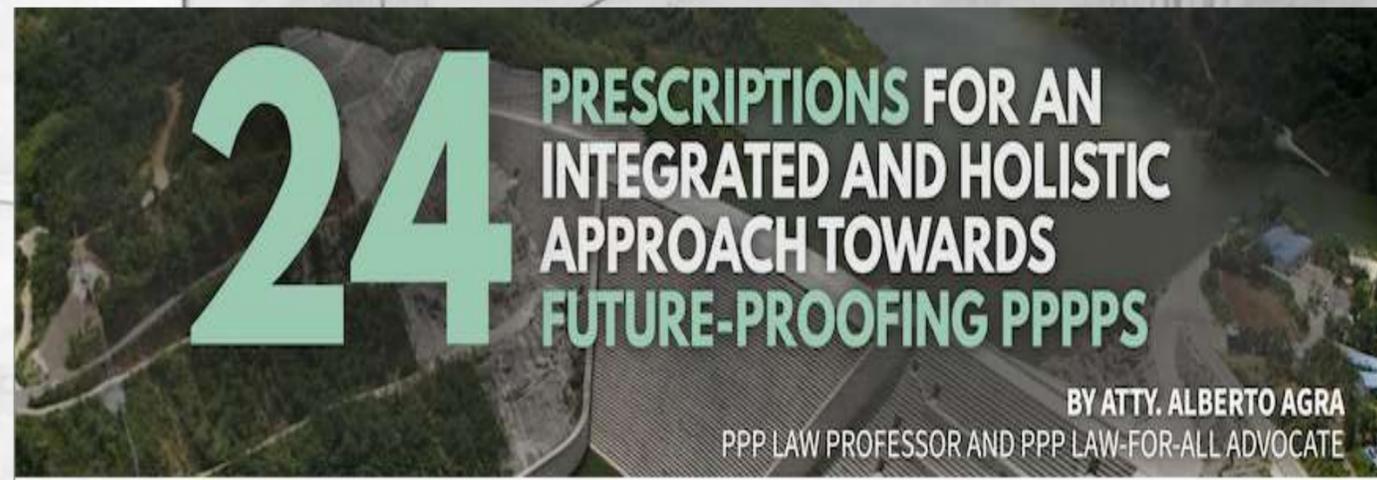
PPPs for P (P4)

1. People
2. Public
3. Public Good
4. Planet
5. Peace

Sustainable Projects

1. People-Centered Project
2. Bundling Components into One PPP Project
3. Public-Public Partnerships (such as Inter-LGU)
4. De-epalize PPP Projects





Bridging the gaps

P5: Public-Private-People Partnership for the People

People's Participation

1. Embedding Participation in Every Stage
2. Confirming through a Plebiscite
3. Institutionalizing Participatory Audit
4. "Filipinizing" PPPs through Bayanihan

Robust Contracts

1. Incorporating the MAGA Clause
2. Embedding Government Skin
3. Annotating the PPP Contract
4. Rationalizing a Higher Vote Requirement
5. Working for ISO Certification





AMICUS IMPERIORUM LOCORUM

FRIEND OF LOCAL GOVERNMENTS

Alberto C. Agra
Janelle A. Sy
Gilbert Charles K. Tiong

3RD EDITION

1. Updated Reviewer on Local Government Law and Local Autonomy including relevant Supreme Court decisions up to December 2025
2. Full Text of the 1991 Local Government Code with its Implementing Rules and Regulations and 15 Amendatory Laws
3. Topical Compendium of Case Digests covering 1,168 Supreme Court Decisions (1900 to December 31, 2025) with a Summary of Department of Interior and Local Government (DILG) Opinions (1992 to 2025)



FEBRUARY 22, 2026

Together, let us *learn, unlearn and re-learn.*



www.albertocagra.com



09175353823



Alberto Agra



alberto.c.agra@gmail.com

