

Mobility: Building an EV Ecosystem



Arthur R. Tan

September 8, 2021

Manila, Philippines

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The Era of The EV Has Begun

4M
2021

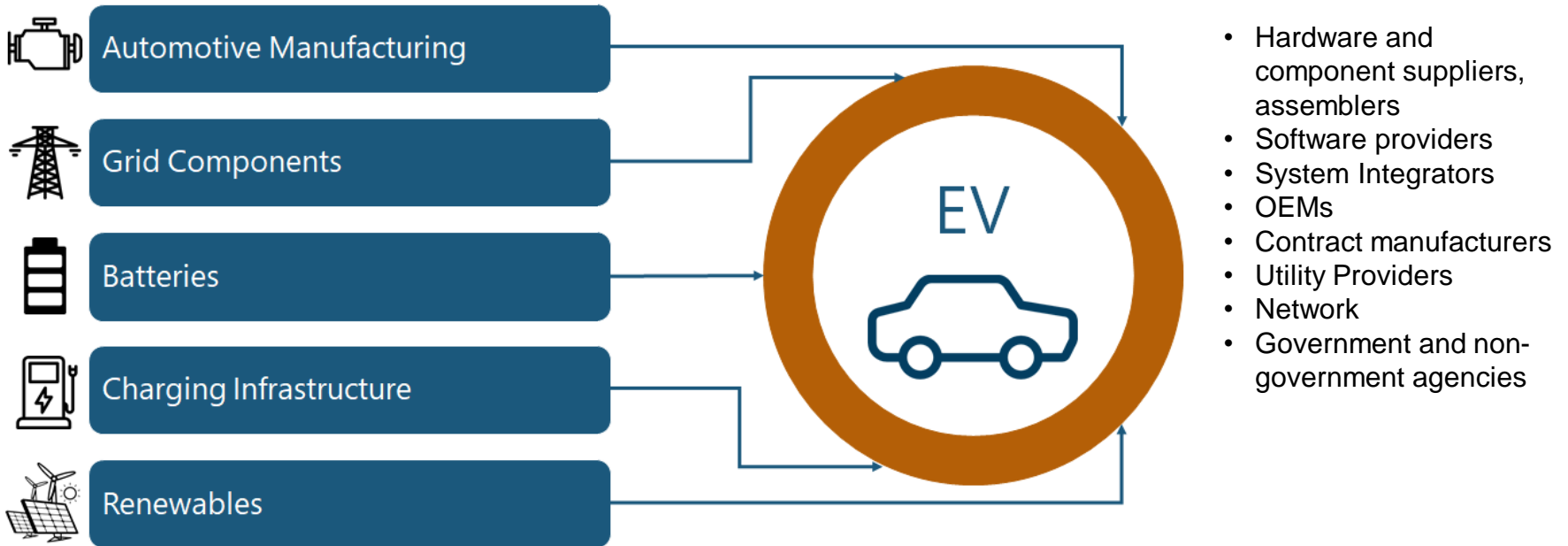
35M
2030

Global EV unit sales will have a CAGR of 27% up to 2030

41% of those who say they intend to purchase a new car are considering an EV — 66% of them in the next 12 months.

-EY Mobility Lens Consumer Index 2021

Growth of EV can happen only through a robust ecosystem that will need the support of all players in government and private sector



Formalized in 2016, AC Industrials now manages a global portfolio that is ready to enable the auto industry's move toward electric vehicles

% Ownership

Publicly listed



Operating Businesses

High-tech Investments



Primarily global businesses



Primarily Philippine businesses

Global Manufacturing

Enabling Technologies

Vehicle distribution

Vehicle retail

Mfg Solutions

52%



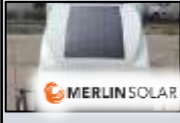
Tier 1 Auto supplier

92%



Solar smart energy

99%



Distribution



Distribution



Dealerships



Dealerships



50%*



80%



75%



Distribution



Distribution



Dealerships

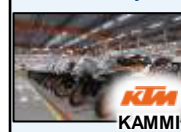


Touchpanels

65%



Assembly













ACI is a global business with a footprint spanning multiple countries


38
Manufacturing Sites

12
Countries

18,000+
Employees

Europe

 10 	 2 	 2 	 1 	 1 
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Americas

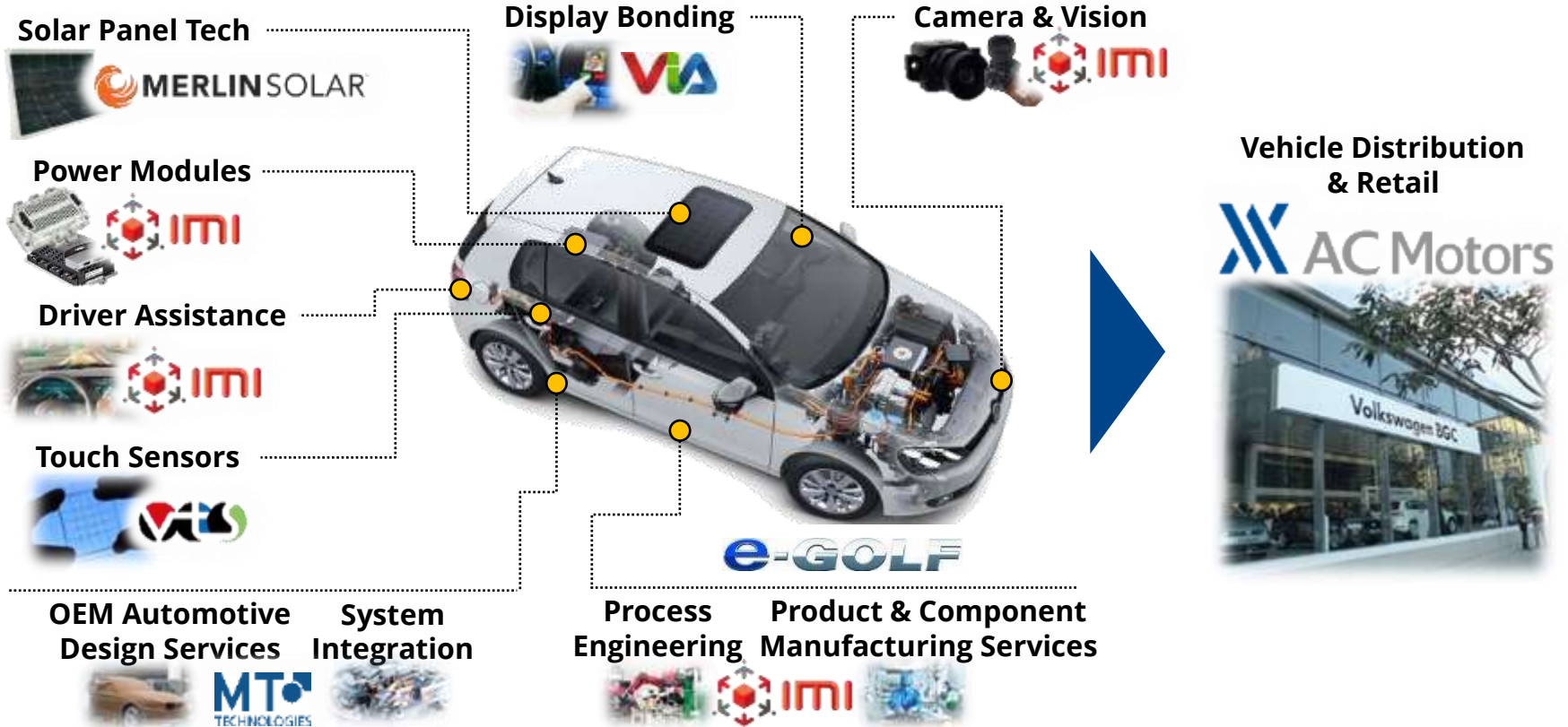
 2 	 2 
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Asia

 7 	 5 	 3 	 1 
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Together, these platforms allow us to provide integrated offerings and partnerships to OEMs as they develop their electric product lines



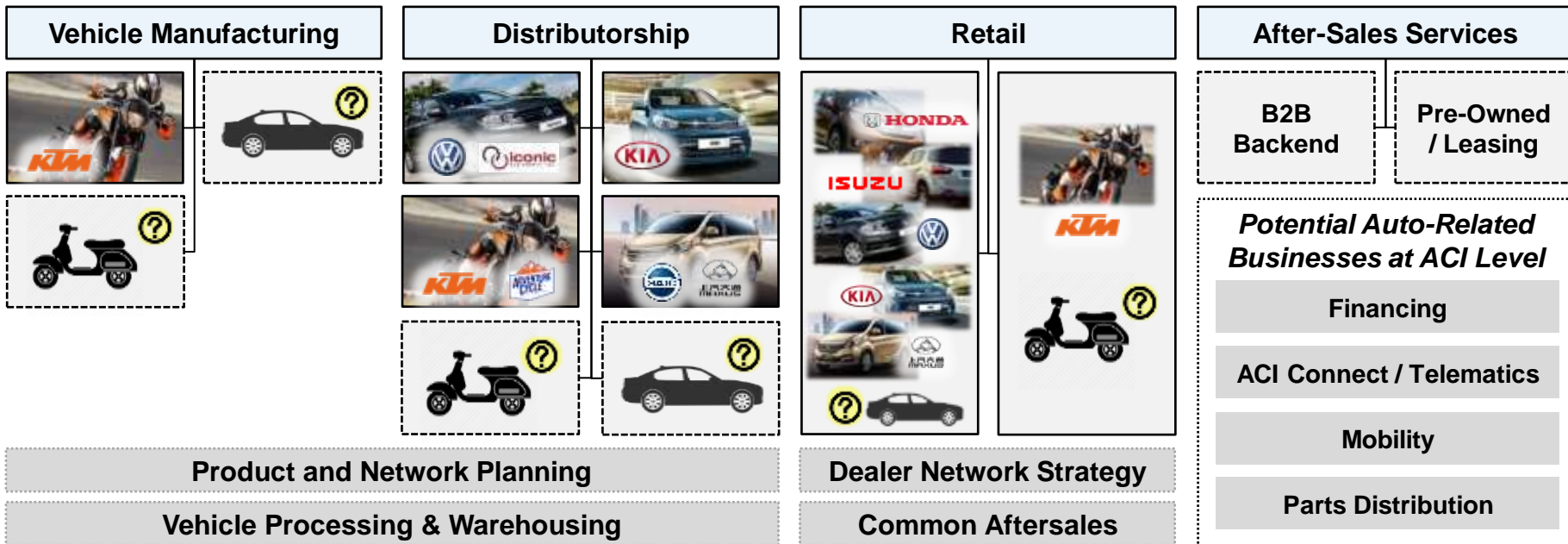
AC Motors aspires to become a pioneer in new energy vehicles as it pursues its goal of becoming the preeminent auto group in the Philippines

Vision To be a ₱50 Billion revenue company by 2025 through disruptive innovation.

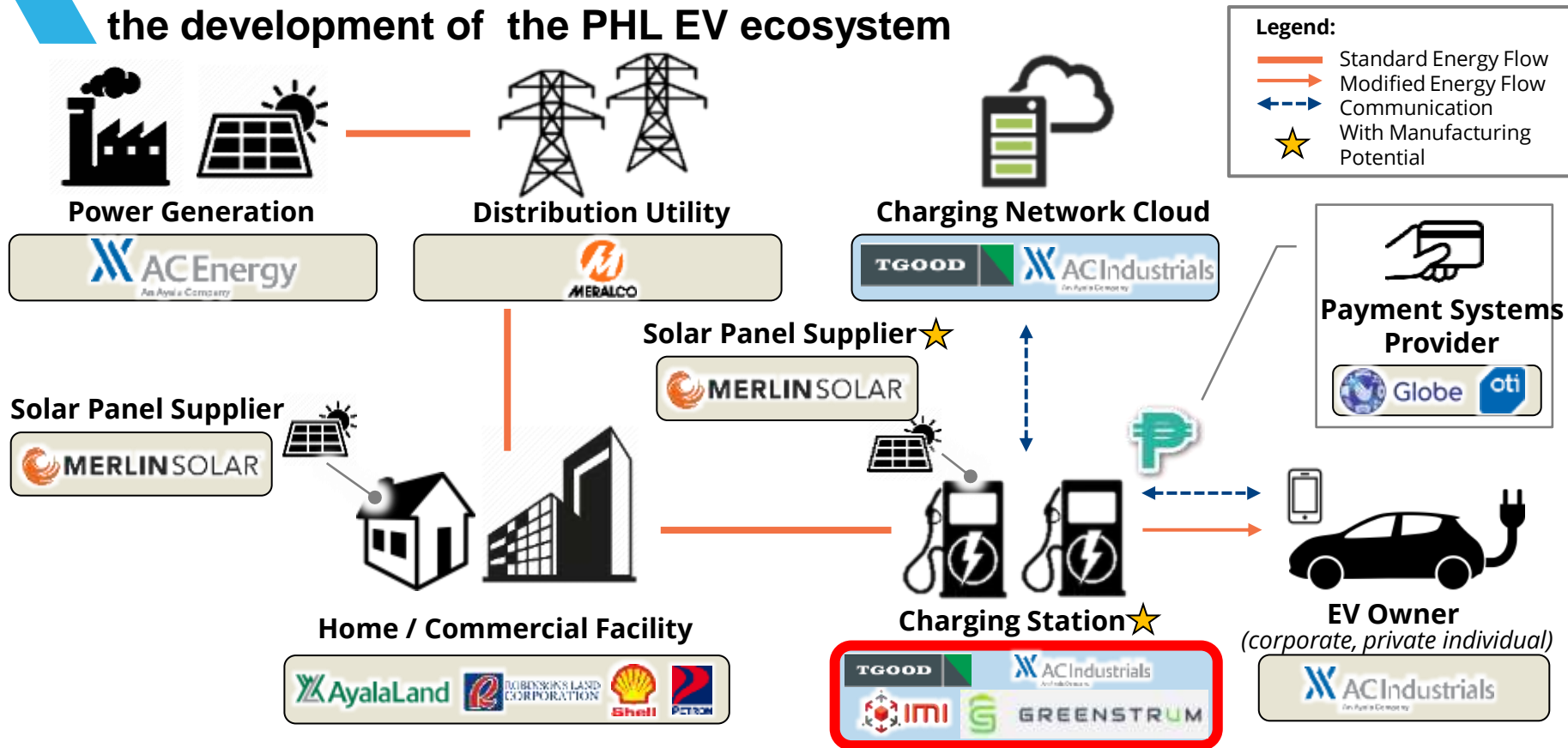
Mission We provide exceptional mobility experiences that delight the world.



- 10% industry share by 2025
- P1.3B+ net income by 2025



Beyond AC Industrials, Ayala holds several capabilities that could support the development of the PHL EV ecosystem





100m

48
km/h